| Description                                       | Cost Centre Manager | Head of Service     | 2019/20 Carry<br>forwards |
|---|---------------------|---------------------|---------------------------|
|   |                     |                     | Proposed                  |
| (A)   | (B)                 | (C)                 | (D)                       |
|   |                     |                     | £                         |
| Repossession Prevention Fund                      | Richard Robinson    | Richard Robinson    | 11,500                    |
| Lee Street Bungalows                              | Richard Robinson    | Richard Robinson    | 386,800                   |
| 64 Massetts Road                                  | Richard Robinson    | Richard Robinson    | 13,600                    |
| Cromwell Road Development 2016                    | Richard Robinson    | Richard Robinson    | 5,690,000                 |
| Unit 1 Pitwood Park Tadworth                      | Richard Robinson    | Richard Robinson    | 4,164,500                 |
| Housing   |                     |                     | 10,266,400                |
|   |                     |                     |                           |
| Operational Buildings (Council Offices Programme) | Roger Thompson      | Daniel Jones        | 140,000                   |
| Day Centres Programme                             | Roger Thompson      | Daniel Jones        | 13,000                    |
| Leisure Centre Maintenance                        | Roger Thompson      | Daniel Jones        | 7,000                     |
| Harlequin Property Maintenance                    | Roger Thompson      | Daniel Jones        | 13,000                    |
| Commercial Investment Properties                  | Roger Thompson      | Daniel Jones        | 25,500                    |
| Infra-structure (walls)                           | Roger Thompson      | Daniel Jones        | 49,000                    |
| Car Parks Capital Works Programme                 | Roger Thompson      | Daniel Jones        | 180,000                   |
| Earlswood Depot/Park Farm Depot                   | Roger Thompson      | Daniel Jones        | 30,000                    |
| Public Conveniences                               | Roger Thompson      | Daniel Jones        | 40,000                    |
| Allotments  | Roger Thompson      | Daniel Jones        | 4,000                     |
| Pavillion Replacement - Woodmansterne             | Roger Thompson      | Daniel Jones        | 20,000                    |
| Priory Park Maintenance                           | Roger Thompson      | Daniel Jones        | 30,000                    |
| Rolling Property Maintenance Programme:           |                     |                     | 551,500                   |
|   |                     |                     |                           |
| Air Quality Monitoring Equipment                  | Katie Jackson       | Morag Williams      | 50,000                    |
| Vehicles & Plant Programme                        | Lee Wilcox          | Morag Williams      | 87,300                    |
| Land Flood Prevention Programme                   | Lee Wilcox          | Morag Williams      | 11,000                    |
| Neighbourhood Operations - Rolling Maintenance    |                     |                     | 148,300                   |
|   |                     |                     |                           |
| Capital Grants                                    | Justine Chatfield   | Justine Chatfield   | 20,000                    |
| CCTV Rolling Programme                            | Justine Chatfield   | Justine Chatfield   | 48,600                    |
| Community Partnerships                            |                     |                     | 68,600                    |
|   |                     |                     |                           |
| ICT Replacement Programme                         | Darren Wray         | Darren Wray         | 125,700                   |
| Disaster Recovery                                 | Darren Wray         | Darren Wray         | 18,000                    |
| IT Services                                       |                     |                     | 143,700                   |
|   |                     |                     |                           |
| Marketfield Way Redevelopment                     | Peter Boarder       | Peter Boarder       | 3,821,200                 |
| Merstham Recreation Ground                        | Peter Boarder       | Peter Boarder       | 93,700                    |
| Preston - Parking Improvements                    | Peter Boarder       | Peter Boarder       | 399,500                   |
| Preston - Landscaping                             | Peter Boarder       | Peter Boarder       | 21,200                    |
| Place Delivery                                    |                     |                     | 4,335,600                 |
| Commercial Investments                            | Caroline Waterworth | Caroline Waterworth | 13,977,100                |
|   |                     |                     | 40.0== 400                |
| Commercial Ventures                               |                     |                     | 13,977,100                |
| Total   |                     |                     | 29,491,200                |
|   |                     |                     |                           |
|   |                     |                     | 2019/20                   |
|   |                     |                     | Carry Forwards            |
|   |                     |                     | Recommended for           |
|   |                     |                     | Approval                  |

| Project  | Original<br>Capital<br>Budget<br>(Approved)<br>19/20 | Carry<br>Forwards<br>(2018/19) | Other<br>Changes | Revised<br>Capital<br>Budget<br>(Approved)<br>2019/20 | Outturn<br>(2019/20) | Outturn Variance<br>(2019/20) | Carry<br>Forward<br>Proposed<br>(2019/20) | Carry Forward Proposed - Business Case   |                       | Finance Recommendation(s) |   |  |
|--|--|--------------------------------|------------------|---|----------------------|-------------------------------|---|--|-----------------------|---------------------------|---|--|
|  |  |                                |                  |   |                      |                               |   |  |                       |                           |   |  |
|  | £000   | £000                           | £000             | £000  | £000                 | £000                          | £000                                      |  | Recommend<br>ed (Y/N) | £000                      | Comment   |  |
| Horley Public Realm Improvements - Phase 2 and 3 | 390.0  | 0.0                            | 0.0              | 390.0   | 388.6                | (1.4)                         | 1.4                                       | Delay in delivery and installation of recycling bins   | N                     | 0.0                       | Immaterial - Suggest the £1.4k planned spend is absorbed within 2020/21 programme funding   |  |
| Marketfield Way Redevelopment                    | 6,192.1  | 414.9                          | 0.0              | 6,607.0   | 2,785.80             | (3,821.2)                     | 3,821.2                                   | Delay in being able to get on site due to need for revised Executive approval. This is a project over many financial years. The total scheme costs require the full allocation as agreed by Executive in December 2019.  | Y                     | 3,821.2                   | Large scale project scheduled for completion in 2022/23 requiring rollover of slippage to deliver project within the approved financial envelope. |  |
| Preston - Regeneration                           | 418.5  | 15.2                           | 0.0              | 433.7   | 13.0                 | (420.7)                       |   | Slight delay in completing detailed design and getting on site due to the need to complete a funding agreement between Surrey County Council (SCC) and RBBC. Carry forward of slippage required to complete work on Chetwode Road as agreed at Local Committee | Y                     | 420.7                     | Local Committee approval now secured and project scheduled to be delivered in 2020/21.  |  |
| Merstham Recreation Ground                       | 100.0  | 0.0                            | 0.0              | 100.0   | 6.3                  | (93.7)                        |   | Delay in being able to recruit to post to bring forward the project. Carry forward of fund requested to be able to undertake survey and design work  | Y                     | 93.7                      | Project at development stage  |  |
| Regeneration                                     | 7,100.6  | 430.1                          | 0.0              | 7,530.7   | 3,193.7              | (4,337.0)                     | 4,337.0                                   |  |                       | 4,335.6                   |   |  |
| Leisure Centre Maintenance                       | 30.0   | 36.0                           | (15.0)           | 51.0  | 43.2                 | (7.8)                         |   | Planned works completed but additional works required to Donyngs. Additional works was not brought to light until late in financial year   | Y                     | 7.0                       | Additional works identified requiring funding with slippage.  |  |
| Harlequin Property Maintenance                   | 40.0   | 71.7                           | (82.0)           | 29.7  | 16.4                 | (13.3)                        | 13.0                                      | Slippage due to delays in progressing design and documentation. Delays to refurbishment of public toilets  | Y                     | 13.0                      | Slippage required to fund delayed works.  |  |
| Play Area Improvement Programme                  | 222.0  | 20.5                           | 0.0              | 242.5   | 234.3                | (8.2)                         |   | The reported underspend is already factored into 20/21's play area replacement programme and is due to be used towards the total contract costs of the two play areas to be replaced.  | N                     | 0.0                       | Immaterial - Suggest spend is absorbed within 2020/21 £230k funding. Annual trend suggests scheme generally delivered with slight underspend.     |  |
| Parks & Countryside - Infrastructure & Fencing   | 45.0   | 0.0                            | 0.0              | 45.0  | 42.5                 | (2.5)                         | 2.5                                       | Track resurfacing works due to take place in Q1 2020 were not able to be actioned due to localised flooding.   | N                     | 0.0                       | Immaterial - Suggest spend is absorbed within 2020/21 funding   |  |
| Priory Park Maintenance                          | 5.0  | 34.6                           | 0.0              | 39.6  | 8.9                  | (30.8)                        |   | Slippage to delays in getting access due to time constraints and access through tenant. Carry forward will be spent on defective flooring replacement.   | Y                     | 30.0                      | Slippage required to fund delayed works.  |  |
| Leisure and Culture                              | 342.0  | 162.8                          | (97.0)           | 407.8   | 345.2                | (62.6)                        | 60.7                                      |  |                       | 50.0                      |   |  |

| Project                          | Original<br>Capital<br>Budget<br>(Approved)<br>19/20 | Carry<br>Forwards<br>(2018/19) | Other<br>Changes | Revised<br>Capital<br>Budget<br>(Approved)<br>2019/20 | Outturn<br>(2019/20) | Outturn Variance<br>(2019/20) | Carry<br>Forward<br>Proposed<br>(2019/20) | Carry Forward Proposed - Business Case  |                       | Finance Recommendation(s) |  |  |
|----------------------------------|--|--------------------------------|------------------|---|----------------------|-------------------------------|---|---|-----------------------|---------------------------|--|--|
|                                  |  |                                |                  |   |                      |                               |   |   |                       |                           |  |  |
|                                  | £000   | £000                           | £000             | £000  | £000                 | £000                          | £000                                      |   | Recommend<br>ed (Y/N) | £000                      | Comment  |  |
| Lee Street Bungalows             | 380.1  | 45.6                           | 0.0              | 425.7   | 38.9                 | (386.8)                       | 386.8                                     | Project stalled, updated project and budget agreed at Feb 20 Exec.  | Υ                     | 386.8                     | The slippage is required in order to proceed with the build contract based on the updated financial position approved by Executive in February 2020. |  |
| 64 Massetts Road                 | 0.0  | 18.2                           | 0.0              | 18.2  | 4.6                  | (13.6)                        | 13.6                                      | External works not completed yet, will be done during 2020/21.  | Y                     | 13.6                      | Slippage required to fund delayed works  |  |
| Cromwell Road Development 2016   | 5,707.3  | 118.9                          | 0.0              | 5,826.2   | 136.2                | (5,690.0)                     | 5,690.0                                   | Build delayed, had to return to Feb 20 Exec   | Y                     | 5,690.0                   | The slippage is required in order to proceed with the build contract based on the updated financial position approved by Executive in February 2020. |  |
| Unit 1 Pitwood Park Tadworth     | 4,332.0  | 0.0                            | 0.0              | 4,332.0   | 167.5                | (4,164.5)                     | 4,164.5                                   | Build delayed, had to return to Feb 20 Exec   | Y                     | 4,164.5                   | The slippage is required in order to proceed with the build contract based on the updated financial position approved by Executive in February 2020. |  |
| Housing Development              | 10,419.4   | 182.7                          | 0.0              | 10,602.1  | 347.1                | (10,255.0)                    | 10,255.0                                  |   |                       | 10,254.9                  |  |  |
| Earlswood Depot/Park Farm Depot  | 10.0   | 5.9                            | 30.0             | 45.9  | 15.0                 | (30.9)                        | 30.0                                      | Slippage due to delays in progressing design and documentation. Carry forward will be spent on boiler replacement.  | Y                     | 30.0                      | Slippage required to fund delayed works.   |  |
| Waste Management and Recycling   | 10.0   | 5.9                            | 30.0             | 45.9  | 15.0                 | (30.9)                        | 30.0                                      |   |                       | 30.0                      |  |  |
| Land Flood Prevention Programme  | 6.0  | 5.0                            | 0.0              | 11.0  | 0.0                  | (11.0)                        | 11.0                                      | Planned works were unable to be actioned within the financial year due to staff resource constraints during 19/20, works are expected to be commissioned to a contractor in 20/21 to prevent a reoccurrence.  | Υ                     | 11.0                      | Slippage required to fund delayed works.   |  |
| Air Quality Monitoring Equipment | 48.0   | 0.0                            | 20.0             | 68.0  | 11.4                 | (56.6)                        | 50.0                                      | Wray Lane rapid electric vehicle charge point requires replacement, as at end of life. This will not be possible without carried forward funds, which would otherwise result in the charge point having to be decommissioned.   | Y                     | 50.0                      | Slippage is earmarked to fund Wray<br>Lane car park rapid electric vehicle<br>charge point replacement.  |  |
| Environment                      | 54.0   | 5.0                            | 20.0             | 79.0  | 11.4                 | (67.6)                        | 61.0                                      |   |                       | 61.0                      |  |  |
| Repossession Prevention Fund     | 30.0   | 6.3                            | 0.0              | 36.3  | 24.8                 | (11.5)                        | 11.5                                      | Underspend is carried over year on year as this cost code is always under pressure because it is used to provide grants and loans to individuals to prevent homelessness. This year we have been successful in getting grants repaid to enable this fund to help more households. | Y                     | 11.5                      | Slippage required to increase level of provision available for the assistance service.   |  |
| Capital Grants                   | 20.0   | 0.0                            | 0.0              | 20.0  | 0.0                  | (20.0)                        | 20.0                                      | Funds committed to South Park FC for pitch improvements which they cannot undertake until Summer 2020 (Covid-19 depending). Agreed with South Park FC to carry forward our grant to 2020/21 but not beyond. This has political support.   | Y                     | 20.0                      | The slippage is required to cover funds already committed to an organisation in the community.   |  |
| Capital Grants                   | 50.0   | 6.3                            | 0.0              | 56.3  | 24.8                 | (31.5)                        | 31.5                                      |   |                       | 31.5                      |  |  |

| Project   | Original<br>Capital<br>Budget<br>(Approved)<br>19/20 | Carry<br>Forwards<br>(2018/19) | Other<br>Changes | Revised<br>Capital<br>Budget<br>(Approved)<br>2019/20 | Outturn<br>(2019/20) | Outturn Variance<br>(2019/20) | Carry<br>Forward<br>Proposed<br>(2019/20) | d Carry Forward Proposed - Business Case  |                       | Finance Ro | ecommendation(s)  |  |
|---|--|--------------------------------|------------------|---|----------------------|-------------------------------|---|---|-----------------------|------------|---|--|
|   |  |                                |                  |   |                      |                               |   |   |                       |            |   |  |
|   | £000   | £000                           | £000             | £000  | £000                 | £000                          | £000                                      |   | Recommend<br>ed (Y/N) | £000       | Comment   |  |
| ICT - Disaster Recovery                           | 0.0  | 41.0                           | 0.0              | 41.0  | 23.0                 | (18.0)                        | 18.0                                      | Disaster recovery project activities were not delivered in full as scheduled for 2019/20. There is risk to Disaster Recovery which is on the Corporate Risk Register to resolve if carry forward is not approved.   | Y                     | 18.0       | Slippage required to fund delayed works.  |  |
| Organisational Change                             | 0.0  | 41.0                           | 0.0              | 41.0  | 23.0                 | (18.0)                        | 18.0                                      |   |                       | 18.0       |   |  |
| Vehicles & Plant Programme                        | 1,302.0  | 400.0                          | 0.0              | 1,702.0   | 1,284.7              | (417.3)                       | 87.3                                      | There is a slippage of £87,347 net of budget adjustment which is due to the overrunning procurement for one transport/workshop van and two Greenspaces vehicles. One workshop van, one playground repair vehicle and one arborists vehicle. Should the carry forward not be approved, there would be significant impact on both the Transport and greenspaces departments and the services that they are able to provide. | Y                     | 87.3       | £330k out of the reported £417k underspend relates to ring-fenced 2019/20 budget reduction identified from the recently completed review of programmed vehicles roll-out and forms part of the service capital programme budgets reprofiling. |  |
| ICT Replacement Programme                         | 275.0  | 0.0                            | 450.0            | 725.0   | 599.3                | (125.7)                       | 125.7                                     | Projects delayed. Carry forward is required to deliver them. Impact to PCI-DSS compliance if these key projects are not delivered.  | Y                     | 125.7      | Slippage required to fund delayed works.  |  |
| Operational Buildings (Council Offices Programme) | 30.0   | 48.8                           | 100.0            | 178.8   | 36.9                 | (141.9)                       | 140.0                                     | Council Offices additional funds were due to be spent this financial year on air conditioning plant and preparation works for boiler replacement. Slippage due to delays in progressing design and documentation. Outstanding works will be commissioned and completed in 2020/21.  | Y                     | 140.0      | Slippage required to fund delayed works.  |  |
| Day Centres Programme                             | 25.0   | 8.9                            | (8.9)            | 25.0  | 11.0                 | (14.0)                        | 13.0                                      | Slippage due to Staywell occupancy of buildings restricting progression of works. Carry forward will be spent on boiler works, extensive flooring and blind replacement, toilet and kitchen upgrades.   | Y                     | 13.0       | Slippage required to fund delayed works.  |  |
| Commercial Investment Properties                  | 50.0   | 13.3                           | 80.0             | 143.3   | 95.8                 | (47.5)                        | 25.5                                      | Slippage (£25.5k) due to delays in progressing design and documentation. Carry forward will be spent on outstanding works.  | Y                     | 25.5       | Slippage required to fund delayed works.  |  |
| Infra-structure (walls)                           | 5.0  | 15.0                           | 35.0             | 55.0  | 5.7                  | (49.3)                        | 49.0                                      | Outstanding roadworks to RNIBA development wasn't agreed with developer on how this can be procured as joint venture. Carry forward will be spent on repairs to Philanthropic Road and development access.  | Υ                     | 49.0       | Slippage required to fund delayed works.  |  |

| Project                           | Original<br>Capital<br>Budget<br>(Approved)<br>19/20 | Carry<br>Forwards<br>(2018/19) | Other<br>Changes | Revised<br>Capital<br>Budget<br>(Approved)<br>2019/20 | Outturn<br>(2019/20) | Outturn Variance<br>(2019/20) | Carry<br>Forward<br>Proposed<br>(2019/20) | Carry Forward Proposed - Business Case   |                       | Finance R | Recommendation(s)   |  |
|-----------------------------------|--|--------------------------------|------------------|---|----------------------|-------------------------------|---|--|-----------------------|-----------|---|--|
|                                   |  |                                |                  |   |                      |                               |   |  |                       |           |   |  |
|                                   | £000   | £000                           | £000             | £000  | £000                 | £000                          | £000                                      |  | Recommend<br>ed (Y/N) | £000      | Comment   |  |
| Car Parks Capital Works Programme | 30.0   | 50.2                           | 106.0            | 186.2   | 5.8                  | (180.4)                       | 180.0                                     | Programme delays due to time constraints on tender process / procurement / legal requirements. Carry forward will be spent on replacement of broken lifts at Bancroft Rd car park. Lift remains out of service with only 1 working. if it fails, there will be no lift service at all.   | Y                     | 180.0     | Slippage required to fund delayed works.  |  |
| Public Conveniences               | 5.0  | 0.0                            | 185.0            | 190.0   | 149.8                | (40.2)                        | 40.0                                      | Programme delays due to high tender returns for refurbishment works. Carry forward will be spent on Consort way public toilet refurbishment. There has been increasing complaints about the state of the toilets.  | Y                     | 40.0      | Slippage required to fund delayed works.  |  |
| Allotments                        | 4.0  | 0.0                            | 0.0              | 4.0   | 0.0                  | (4.0)                         | 4.0                                       | Slippage due to delays in progressing design and documentation. Carry forward will be spent on Tattenham Way allotment supply upgrade. If work is not done, there would be continued disruption to supply.   | Y                     | 4.0       | Slippage required to fund delayed works.  |  |
| Woodmansterne sports club         | 0.0  | 0.0                            | 20.0             | 20.0  | 0.0                  | (20.0)                        | 20.0                                      | Slippage due to delays in progressing design and documentation. Carry forward required for drainage repairs and boiler up grades. If works are not done, there is risk of further blockages and boiler break downs.  | Y                     | 20.0      | Slippage required to fund delayed works.  |  |
| CCTV Rolling Programme            | 30.0   | 22.2                           | 0.0              | 52.2  | 3.6                  | (48.6)                        | 48.6                                      | Review of our future commitment to CCTV undertaken in 2019/20, which was due to go to Leaders on 30th March (but has now been delayed). It was not prudent to invest in improvements to the CCTV network ahead of a decision on whether or not we retain CCTV. Once that decision is taken we will need the funds either to upgrade part / all of the CCTV network and / or to decommission part / all of the network. | Y                     | 48.6      | The CCTV service is currently being reviewed. The slippage will be required to contribute towards any budget impact in 2020/21 from the review outcome.   |  |
| Rolling Programmes                | 1,756.0  | 558.4                          | 967.1            | 3,281.5   | 2,192.6              | (1,088.9)                     | 733.2                                     |  |                       | 733.1     |   |  |
| Commercial Investments            | 25,000.0   | 0.0                            | 0.0              | 25,000.0  | 11,022.9             | (13,977.1)                    | 13,977.1                                  | Allocated capital funding for investment in new developments and commercial assets and activities that, in addition to local regeneration and place-shaping benefits, deliver a sustainable net income stream to the revenue budget. There was £11.022m of expenditure during 2019/20 to fund the purchase of land for the Horley Business Park (£10.988m) and other associated consultancy costs(£0.034m)             | Y                     | 13,977.1  | This is a capital funding 'pot' allocated for investment in new developments and commercial assets and activities. The slippage will be required in addition to the £50m allocation for 2020/21 to fund new investment proposals in 2020/21 and future years. |  |
| Commercial Investments            | 25,000.0   | 0.0                            | 0.0              | 25,000.0  | 11,022.9             | (13,977.1)                    | 13,977.1                                  |  |                       | 13,977.1  |   |  |
|                                   |  |                                |                  |   |                      |                               |   |  |                       |           |   |  |
| Total Capital Budget              | 44,732.0   | 1,392.2                        | 920.1            | 47,044.3  | 17,175.8             | (29,868.5)                    | 29,503.4                                  |  |                       | 29,491.2  |   |  |

## Provisional Capital Outturn - 2019/20

| Project  | Original<br>Capital<br>Budget<br>(Approved)<br>19/20 | Carry<br>Forwards | Additional<br>Approvals<br>In Year | Reprofiled | Revenue<br>Contribution<br>to Capital<br>(RCC) | Other<br>Changes | Revised<br>Capital<br>Budget<br>(Approved)<br>19/20 | Outturn  | Variance   | Explanation of Significant Variances   |
|--|--|-------------------|------------------------------------|------------|--|------------------|---|----------|------------|--|
|  | £000   | £000              | £000                               | £000       |  | £000             | £000  | £000     | £000       |  |
| Horley Public Realm Improvements - Phase 2 and 3 | 390.0  | 0.0               | 0.0                                | 0.0        |  | 0.0              | 390.0   | 388.6    | (1.4)      | Work is completed resulting in an underspend of £1.4k.   |
| Marketfield Way Redevelopment                    | 6,192.1  | 414.9             | 0.0                                | 0.0        |  | 0.0              | 6,607.0   | 2,785.80 | (3,821.2)  | The project is underway with enabling works largely undertaken in the fourth quarter of 2019/20. The main build is scheduled to commence in first quarter of 2020/21. The slippage will be carried forward into 2020/21.   |
| Redhill Public Realm Improvements                | 24.8   | 0.0               | 0.0                                | 0.0        |  | 0.0              | 24.8  | 24.9     | 0.1        | Work is completed and full spend achieved  |
| Preston - Regeneration                           | 418.5  |                   | 0.0                                | 0.0        |  | 0.0              | 433.7   | 13.0     |            | Works to Chetwode Road have been approved by the Local Committee and are now programmed to get underway in the first quarter 2020/21.  The slippage will be carried forward into 2020/21.  |
| Merstham Recreation Ground                       | 100.0  | 0.0               | 0.0                                | 0.0        |  | 0.0              | 100.0   | 6.3      | (93.7)     | Initial concept plan prepared with main design works commencing in 2020/21. The slippage will be carried forward into 2020/21.   |
| Regeneration                                     | 7,125.4  | 430.1             | 0.0                                | 0.0        | 0.0  | 0.0              | 7,555.5   | 3,218.6  | (4,336.9)  |  |
| Leisure Centre Maintenance                       | 30.0   | 36.0              | 0.0                                | (15.0)     |  | 0.0              | 51.0  | 43.2     | (7.8)      | Planned work completed but additional works required to Donyngs. Additional works were identified at the end of the financial year and the slippage will be used for these works required in 2020/21.  |
| Harlequin Property Maintenance                   | 40.0   | 71.7              | 0.0                                | (82.0)     |  | 0.0              | 29.7  | 16.4     | (13.3)     | Slippage due to delays in progressing design and documentation. Work to be progressed in 2020 /21.   |
| Play Area Improvement Programme                  | 222.0  | 20.5              | 0.0                                | 0.0        |  | 0.0              | 242.5   | 234.3    | (8.2)      | Work is completed resulting in an underspend of £8.2k  |
| Parks & Countryside - Infrastructure & Fencing   | 45.0   | 0.0               | 0.0                                | 0.0        |  | 0.0              | 45.0  | 42.5     | (2.5)      | Work is completed resulting in an underspend of £2.5k  |
| Harlequin Maintenance                            | 25.0   | 0.0               | 0.0                                | 0.0        | 89.0   | 0.0              | 114.0   | 148.5    | 34.5       | Spend includes projector and printer (£78k) and other facilities maintenance, £5k contribution to Wi-Fi installation project and £6k for Sound and Stage Support equipment.  The £34k overspend was due to additional works necessary to complete refurbishment works. |
| Priory Park Maintenance                          | 5.0  | 34.6              | 0.0                                | 0.0        |  | 0.0              | 39.6  | 8.9      | (30.8)     | Slippage due to delays in progressing design and documentation.  Work to be progressed in 2020 /21.  |
| Leisure and Culture                              | 367.0  |                   |                                    |            | 89.0   |                  | 521.8   | 493.7    | (28.1)     |  |
| Lee Street Bungalows                             | 380.1  | 45.6              | 0.0                                | 0.0        |  | 0.0              | 425.7   | 38.9     | (386.8)    | A revised baseline budget has been approved by Executive in order to proceed with the build contract based on the updated financial position in February 2020. The £386k slippage will be carried forward into 2020/21   |
| 64 Massetts Road                                 | 0.0  | 18.2              | 0.0                                | 0.0        |  | 0.0              | 18.2  | 4.6      | (13.6)     | Scheduled external work to the property was not completed; this will be completed during 2020/21.  |
| Cromwell Road Development 2016                   | 5,707.3  | 118.9             | 0.0                                | 0.0        |  | 0.0              | 5,826.2   | 136.2    | (5,690.0)  | A revised baseline budget has been approved by Executive in order to proceed with the build contract based on the updated financial position in February 2020. The £5.69m slippage will be carried forward into 2020/21  |
| Unit 1 Pitwood Park Tadworth                     | 4,332.0  | 0.0               | 0.0                                | 0.0        |  | 0.0              | 4,332.0   | 167.5    | (4,164.5)  | A revised baseline budget has been approved by Executive in order to proceed with the build contract based on the updated financial position in February 2020. The £4.16m slippage will be carried forward into 2020/21.   |
| Development of Court Lodge Residential Site      | 0.0  |                   |                                    |            |  |                  | 0.0   | 0.55     | 0.5        | Historically, no capital works budget was allocated for major works in council-owned   |
| 3 Tulip House                                    | 0.0  |                   |                                    |            |  |                  | 0.0   | 9.13     | 9.1        | housing properties. This shortfall in provision will be addressed through ongoing  |
| 30 Thornton Place, Horley, RH6 8RZ               | 0.0  |                   |                                    |            |  |                  | 0.0   | 9.02     | 9.0        | Capital Programme development.   |
| on.com race, rioney, rane one                    | 0.0  | 182.7             | 0.0                                | 0.0        | 0.0  | 0.0              | 10,602.1  | 365.8    | (10,236.3) |  |

## Provisional Capital Outturn - 2019/20

| Project                                   | Original<br>Capital<br>Budget<br>(Approved)<br>19/20 | Carry<br>Forwards | Additional<br>Approvals<br>In Year | Reprofiled | Revenue<br>Contribution<br>to Capital<br>(RCC) | Other<br>Changes | Revised<br>Capital<br>Budget<br>(Approved)<br>19/20 | Outturn | Variance | Explanation of Significant Variances   |
|---|--|-------------------|------------------------------------|------------|--|------------------|---|---------|----------|--|
|   | £000   | £000              | £000                               | £000       |  | £000             | £000  | £000    | £000     |  |
| Earlswood Depot/Park Farm Depot           | 10.0   | 5.9               | 30.0                               | 0.0        |  | 0.0              | 45.9  | 15.0    | (30.9)   | Slippage due to delays in progressing design and documentation. Work to be progressed in 2020 /21.   |
| Waste Management and Recycling            | 10.0   |                   | 30.0                               | 0.0        | 0.0  |                  | 45.9  | 15.0    | (30.9)   |  |
| Land Flood Prevention Programme           | 6.0  | 5.0               | 0.0                                | 0.0        |  | 0.0              | 11.0  | 0.0     | (11.0)   | The £11k budget slippage will be carried forward and applied to offset expenditure on Frenches Pond works in 2020/21.  |
| Air Quality Monitoring Equipment          | 48.0   | 0.0               | 0.0                                | 0.0        | 20.0   | 0.0              | 68.0  | 11.4    | (56.6)   | The £56k budget slippage has been earmarked for the Electric Rapid Charger installation at Wray Lane Car Park in 2020/21.  |
| Contaminated Land - Investigation work    | 30.0   | 0.0               | 0.0                                | 0.0        |  | 0.0              | 30.0  | 0.0     | (30.0)   | Spend is contingent on the outcome of investigation works; no requirements were identified in 2019/20.   |
| Environment                               | 84.0   |                   |                                    |            | 20.0   | 0.0              | 109.0   | 11.4    | (97.6)   |  |
| Handy Person Scheme                       | 0.0  | 0.0               | 50.0                               | 0.0        |  | 0.0              | 50.0  | 9.1     | (40.9)   | The small works assistance scheme is being more widely publicised to promote uptake. Further increase in uptake is expected in future years due to changes in the availability of other sources of funding for home adaptations.   |
| Home Improvement Agency SCC Grant         | 120.0  | 34.0              | 0.0                                | 0.0        |  | 0.0              | 154.0   | 120.0   | (34.0)   | The Home Improvement Agency service annual contract cost is now confirmed at £120k. The £34k brought forward from 2018/19 is no longer required as the budget provision was adequate for the year.   |
| Disabled Facilities Grant                 | 965.0  | 0.0               | 0.0                                | 0.0        |  | 169.0            | 1,134.0   | 902.3   | (231.6)  | The £232k variance will be transferred to the Unapplied Capital Reserve. Current service demand has been below the Government grant allocation level for the last few years. Changes in grant spending policy made in September 2019 will take some time to feed through to completed works and correlated spending (as the revised Housing Assistance Policy allows for greater spending beyond just mandatory grants, there is a lag from approval through to completion of works and spend of funds). |
| Repossession Prevention Fund              | 30.0   | 6.3               | 0.0                                | 0.0        |  | 0.0              | 36.3  | 24.8    | (11.5)   | The £12k variance will be transferred to Reserves. This is a grant (part of the Flexible Homeless Support Fund) funded scheme used to prevent repossessions. Actual spend will be drawn down against the remaining grant income balance.   |
| Flexible Homelessness Support Grant       | 0.0  | 0.0               | 0.0                                | 0.0        |  | 327.8            | 327.8   | 327.8   | 0.0      | Funds are used to prevent homelessness predominantly by providing interest free loans to applicants to cover rent in advance.  |
| Capital Grants                            | 20.0   | 0.0               | 0.0                                | 0.0        |  | 0.0              | 20.0  | 0.0     | (20.0)   | This budget is used for paying capital grants to fund improvement programmes within the borough.  The £20K slippage will be carried forward into 2020/21 and committed to South Park FC for pitch improvements which cannot be undertaken until Summer 2020 (Covid-19 depending).  |
| Capital Grants                            | 1,135.0  |                   |                                    |            | 0.0  |                  | 1,722.0   | 1,384.0 | (338.0)  |  |
| Great Workplace Program - Earlswood Depot | 0.0  | 0.0               |                                    |            | 150.0  |                  | 150.0   | 132.6   |          | Great Workplace Phase 1 (Depot refurbishment) - now completed with a £17.4k underspend   |
| ICT - Disaster Recovery                   | 0.0  |                   | 0.0                                |            | 0.0  |                  | 41.0  | 23.0    | (18.0)   | Project start was delayed; funds are still required to deliver Disaster Recovery improvements. This will be completed in 2020/21.  |
| Organisational Change                     | 0.0  | 41.0              | 0.0                                | 0.0        | 150.0  | 0.0              | 191.0   | 155.6   | (35.4)   |  |

## Provisional Capital Outturn - 2019/20

| Project   | Original<br>Capital<br>Budget<br>(Approved)<br>19/20 | Carry<br>Forwards | Additional<br>Approvals<br>In Year | Reprofiled | Revenue<br>Contribution<br>to Capital<br>(RCC) | Other<br>Changes | Revised<br>Capital<br>Budget<br>(Approved)<br>19/20 | Outturn  | Variance   | Explanation of Significant Variances   |
|---|--|-------------------|------------------------------------|------------|--|------------------|---|----------|------------|--|
|   | £000   | £000              | £000                               | £000       |  | £000             | £000  | £000     | £000       |  |
| Vehicles & Plant Programme                        | 1,302.0  | 400.0             | 0.0                                | 0.0        |  | 0.0              | 1,702.0   | 1,284.7  | (417.3)    | £330k out of the variance of £417k was identified as no longer required for 2019/20 from the recently-completed review of programmed vehicles roll-out.  |
| ICT Replacement Programme                         | 275.0  | 0.0               | 0.0                                | 0.0        | 93.0   | 357.0            | 725.0   | 599.3    | (125.7)    | £125k slippage is largely on the rolling replacement programme for laptops and Microsoft Office 365 licenses fees and other projects.  |
| Capitalised Software - Licensing                  | 0.0  |                   |                                    |            | 50.0   |                  | 50.0  | 49.60    | (0.4)      | The spend relates to software costs (Civica Icon upgrade and implementation) that are capitalisable.   |
| Operational Buildings (Council Offices Programme) | 30.0   | 48.8              | 100.0                              | 0.0        |  |                  | 178.8   | 36.9     | (141.9)    | Additional funds were due to be spent this financial year on Council Offices air conditioning plant and preparation works for boiler replacement. Slippage due to delays in progressing design and documentation, Outstanding works will be completed in 2020/21.  |
| Day Centres Programme                             | 25.0   | 8.9               | 0.0                                | (8.9)      |  | 0.0              | 25.0  | 11.0     | (14.0)     | The £14k slippage will be carried forward into 2020/21.  |
| Existing Pavilions Programme                      | 30.0   | 21.8              | 0.0                                | (21.8)     |  | 0.0              | 30.0  | 28.8     | (1.2)      | Programme completed - £1.2k underspend   |
| Commercial Investment Properties                  | 50.0   | 13.3              | 80.0                               | 0.0        |  | 0.0              | 143.3   | 118.3    | (25.0)     | Regent House maintenance work and spend on other property maintenance works. Slippage due to delays in progressing design and documentation. Outstanding works will be progressed in 2020/21.  |
| Infra-structure (walls)                           | 5.0  | 15.0              | 35.0                               | 0.0        |  | 0.0              | 55.0  | 5.7      | (49.3)     | Costs for reinstatement of the road leading to the RNIBA housing development at Philanthropic Road. The developer has agreed to pay for half of the costs . Slippage due to continued negotiation with the developer on how this can be procured. This will be progressed in 2020/21.  |
| Car Parks Capital Works Programme                 | 30.0   | 50.2              | 106.0                              | 0.0        |  | 0.0              | 186.2   | 5.8      | (180.4)    | Car Parks Lift replacement at Bancroft Road multi storey was scheduled to be out to tender in 2019/20 with works reprogrammed for 2020/21. Slippage due to delays in progressing the contract.   |
| Public Conveniences                               | 5.0  | 0.0               | 49.0                               | 136.0      |  | 0.0              | 190.0   | 149.8    | (40.2)     | Additional funds were allocated in 2019/20 for the refurbishment of Banstead High Street and Consort Way toilets. Banstead High Street toilet works completed and work scheduled to start on Consort Way toilets in 2020/21.   |
| Cemeteries & Chapel                               | 0.0  | 8.3               | 0.0                                | (8.3)      |  | 0.0              | 0.0   | 0.2      | 0.2        | Project completed  |
| Allotments  | 4.0  | 0.0               | 0.0                                | 0.0        |  | 0.0              | 4.0   | 0.0      | (4.0)      | Slippage due to delays in progressing design and documentation on the Tattenham Way allotment supply upgrade.  |
| Woodmansterne sports club                         | 0.0  | 0.0               | 20.0                               | 0.0        |  | 0.0              | 20.0  | 0.0      |            | Drainage works. Slippage due to delays in specifying works. Work will be progressed in 2020/21.  |
| CCTV Rolling Programme                            | 30.0   | 22.2              | 0.0                                | 0.0        |  | 0.0              | 52.2  | 3.6      | (48.6)     | The CCTV service is currently being reviewed. The outcome of the review and any budget impact will be developed and reported in 2020/21.   |
| Rolling Programmes                                | 1,786.0  | 588.5             | 390.0                              | 97.0       | 143.0  | 357.0            | 3,361.5   | 2,293.6  | (1,067.9)  |  |
| Commercial Investments                            | 25,000.0   | 0.0               | 0.0                                | 0.0        |  | 0.0              | 25,000.0  | 11,022.9 | (13,977.1) | Capital funding allocated for investment in new developments and commercial assets and activities that, in addition to local regeneration and place-shaping benefits, deliver a sustainable net income stream to the revenue budget. There was £11.022m of expenditure during 2019/20 to fund a loan to Greensand Holdings Limited for the purchase of land for Horley Business Park (£10.988m) and associated costs (£0.034m). The unspent balance will be carried forward. |
| Commercial Investments                            | 25,000.0   | 0.0               | 0.0                                | 0.0        | 0.0  | 0.0              | 25,000.0  | 11,022.9 | (13,977.1) |  |
| Acquisition of 3, 8 and 20 Reading Arch Road      | 0.0  |                   |                                    |            |  |                  | 0.0   | 1.25     |            | Legal fees in connection with the proposed site acquisition  |
| Other Schemes                                     | 0.0  | 0.0               | 0.0                                | 0.0        | 0.0  | 0.0              | 0.0   | 1.3      | 1.3        |  |
| Total Capital Budget                              | 45,926.8   | 1,456.3           | 470.0                              | 0.0        | 402.0  | 853.7            | 49,108.8  | 18,962.1 | (30,146.8) | -61%   |

CAPITAL BUDGETS - 2020/21 RECONCILIATION

| Cost Centre  | Description  | 2019/20<br>Revised<br>Budget<br>(Mth 12 Final)                | 2019/20<br>Actual<br>(Outturn)                                  | 2019/20<br>Outturn<br>Variance   | 2020/21<br>Original<br>(Approved)<br>Budget                             | 2019/20<br>Carry<br>forward<br>(Proposed)                    | 2020/21<br>Revised<br>Budget  |
|--|--|---|---|--|---|--|---|
| (A)  | (B)  | (C)   |   |  | (D)   | (E)  | (F)   |
| CB01201<br>CB01202<br>CB01300<br>CB01500                       | Handy Person Scheme Home Improvement Agency SCC Grant Disabled Facilities Grant Repossession Prevention Fund   | 50,000<br>154,000<br>1,134,000<br>36,300                      | 9,106.60<br>120,000.00<br>902,333.83<br>24,810.24               | (40,893.40)<br>(34,000.00)<br>(231,666.17)<br>(11,489.76)                                  | 50,000<br>120,000<br>1,134,000<br>30,000                                | <b>£</b> 11,500  | 50,000<br>120,000<br>1,134,000<br>41,500                              |
| CB01501<br>CB02100<br>CB03121<br>CB03124                       | Flexible Homelessness Support Grant Capital Grants Lee Street Bungalows 3 Tulip House  | 327,800<br>20,000<br>425,700                                  | 327,777.88<br>38,876.00<br>9,126.28                             | (22.12)<br>(20,000.00)<br>(386,824.00)<br>9,126.28   | 234,000   | 20,000   | 0<br>20,000<br>620,800<br>0   |
| CB03130<br>CB03190<br>CC51014<br>CC61014<br>CC61015            | 30 Thornton Place, Horley, RH6 8RZ 64 Massetts Road Vehicles & Plant Programme ICT Replacement Programme Capitalised Software - Licensing  | 18,200<br>1,702,000<br>725,000<br>50,000                      | 9,024.35<br>4,603.82<br>1,284,652.90<br>599,319.92<br>49,603.00 | 9,024.35<br>(13,596.18)<br>(417,347.10)<br>(125,680.08)<br>(397.00)                        | 3,162,000<br>225,000  | 13,600<br>87,300<br>125,700                                  | 13,600<br>3,249,300<br>350,700  |
| CC71114<br>CC71214<br>CC71314<br>CC71514                       | Operational Buildings (Council Offices Programme) Day Centres Programme Existing Pavilions Programme Leisure Centre Maintenance  | 178,800<br>25,000<br>30,000<br>51,000                         | 36,916.59<br>11,034.41<br>28,764.02<br>43,160.20                | (141,883.41)<br>(13,965.59)<br>(1,235.98)<br>(7,839.80)                                    | 115,000<br>75,000<br>90,000<br>30,000                                   | 140,000<br>13,000<br>7,000                                   | 255,000<br>88,000<br>90,000<br>37,000                                 |
| CC71714<br>CC71814<br>CC71815<br>CC72114                       | Harlequin Property Maintenance<br>Commercial Investment Properties<br>Infra-structure (walls)<br>Land Flood Prevention Programme   | 29,700<br>143,300<br>55,000<br>11,000                         | 16,400.46<br>95,757.34<br>5,700.00                              | (13,299.54)<br>(47,542.66)<br>(49,300.00)<br>(11,000.00)                                   | 40,000<br>50,000<br>55,000<br>6,000                                     | 13,000<br>25,500<br>49,000<br>11,000                         | 53,000<br>75,500<br>104,000<br>17,000                                 |
| CC72124<br>CC72324<br>CC74114<br>CC78101                       | Play Area Improvement Programme Parks & Countryside - Infrastructure & Fencing Car Parks Capital Works Programme Air Quality Monitoring Equipment Contaminated Land Investigation work                 | 242,500<br>45,000<br>186,200<br>68,000                        | 234,295.99<br>42,533.21<br>5,768.75<br>11,400.70                | (8,204.01)<br>(2,466.79)<br>(180,431.25)<br>(56,599.30)                                    | 226,000<br>45,000<br>190,000<br>108,000                                 | 180,000<br>50,000  | 226,000<br>45,000<br>370,000<br>158,000                               |
| CC78104<br>CC79902<br>CC79903<br>CC79904<br>CC79905            | Contaminated Land - Investigation work Earlswood Depot/Park Farm Depot Public Conveniences Cemeteries & Chapel Allotments  | 30,000<br>45,900<br>190,000<br>-<br>4,000                     | 15,046.23<br>149,817.76<br>185.05                               | (30,000.00)<br>(30,853.77)<br>(40,182.24)<br>185.05<br>(4,000.00)                          | 30,000<br>50,000<br>5,000<br>40,000<br>14,000                           | 30,000<br>40,000<br>4,000                                    | 30,000<br>80,000<br>45,000<br>40,000<br>18,000                        |
| CQ33101<br>CC79906<br>CN22401<br>CN25201                       | Pavillion Replacement - Woodmansterne<br>Harlequin Maintenance<br>Horley Public Realm Improvements - Phase 2 and 3<br>Development of 16-46 Cromwell Road Redhill                                       | 20,000<br>113,900<br>390,000                                  | 148,477.34<br>388,625.00  | (20,000.00)<br>34,577.34<br>(1,375.00)<br>0.00   | 40,000<br>100,000   | 20,000   | 20,000<br>40,000<br>100,000<br>0                                      |
| CN25300<br>CN25400<br>CN25701<br>CN25706                       | Marketfield Way Redevelopment<br>Redhill Public Realm Improvements<br>Development of Court Lodge Residential Site<br>Horley Industrial Estate Development  | 6,607,000<br>24,800<br>-                                      | 2,785,798.95<br>24,936.42<br>545.00                             | (3,821,201.05)<br>136.42<br>545.00<br>0.00   | 18,858,600  | 3,821,200  | 22,679,800<br>0<br>0  |
| CN25707<br>CN25800<br>CQ32101<br>CQ33305<br>CQ33501<br>CQ33504 | Cromwell Road Development 2016 Merstham Recreation Ground CCTV Rolling Programme Priory Park Maintenance Preston - Parking Improvements Preston - Landscaping  | 5,826,200<br>100,000<br>52,200<br>39,600<br>412,500<br>21,200 | 136,177.33<br>6,298.00<br>3,604.00<br>8,850.00<br>12,987.50     | (5,690,022.67)<br>(93,702.00)<br>(48,596.00)<br>(30,750.00)<br>(399,512.50)<br>(21,200.00) | 3,680,000<br>700,000<br>30,000<br>198,000<br>362,100                    | 5,690,000<br>93,700<br>48,600<br>30,000<br>399,500<br>21,200 | 9,370,000<br>793,700<br>78,600<br>228,000<br>761,600<br>21,200        |
| CQ33508<br>CV56110<br>CV56115<br>CV56118                       | Merstham Regeneration Unit 1 Pitwood Park Tadworth Acquisition of 3, 8 and 20 Reading Arch Road Great Workplace Program - Earlswood  | 4,332,000<br>-<br>150,000                                     | 22,500.00<br>167,477.47<br>1,250.00<br>124,236.74               | , , ,  | 1,745,000   | 4,164,500  | 5,909,500<br>0<br>0   |
| CV57820<br>CV57830<br>CV57999<br>CC79950<br>CN22401            | Earlswood Depot Refurbishment Project Disaster Recovery Commercial Investments Vibrant towns & villages Horley Public Realm Improvements - Phase 4   | 41,000<br>25,000,000  | 8,401.19<br>23,002.77<br>11,022,913.00                          | (17,997.23)<br>(13,977,087.00)   | 50,000,000<br>100,000   | 18,000<br>13,977,100   | 18,000<br>63,977,100<br>100,000<br>0                                  |
| CC79900<br>CB03300<br>CV56119                                  | Harlequin - Service Development Housing Delivery Workplace Facilities: Estate/Asset Development Workplace Facilities: additional IT requirement for  |   |   |  | 100,000<br>10,000,000<br>250,000  |  | 100,000<br>10,000,000<br>250,000                                      |
| CV56120<br>CC79912   | increase in workforce. Building Maintenance – consultancy/capitalised staff costs.   |   |   |  | 30,000<br>50,000  |  | 30,000<br>50,000  |
| CC71806<br>CC71805<br>CC71804<br>CC71807<br>CC71803<br>CC71802 | Beech House, London Road, Reigate Forum House, Brighton Road, Redhill Unit 61E, Albert Road North Regent House Linden House , 51b High Street, Reigate Units 1-5 Redhill Distribution Centre. Salfords |   |   |  | 3,000,000<br>70,000<br>55,000<br>25,000<br>17,250<br>40,250             |  | 3,000,000<br>70,000<br>55,000<br>25,000<br>17,250<br>40,250           |
| CC71801<br>CC71800<br>CC51015                                  | Crown House Tenanted properties - occupied by third-parties -planned building maintenance Fleet Vehicle Wash-Bay Replacement   |   |   |  | 75,000<br>100,000<br>350,000  |  | 75,000<br>100,000<br>350,000  |
|  | Total  | 49,108,800  | 18,962,096  | (30,146,704)   | 96,100,200  | 29,491,200   | 125,591,400   |
|  |  | Reconciled<br>to<br>30 January 2020<br>Executive<br>Report.   | P13 - Outturn   | P13 - Outturn<br>Variance  | Reconciled<br>to<br>30 January 2020<br>Executive<br>Approved<br>Budget. | 2019/20<br>Carry Forward<br>(Proposed)                       | 2020/21 Revised<br>Budget<br>(including<br>2019/20 Carry<br>forwards) |